2022 Our Year of

# Working Together to End Homelessness May 20, 2022

Please sign-in via chat with your name and organization



# Welcome

Mary Bier
Mayor, City of Pacifica
and Event Moderator

# Our Year of Working Together to End Homelessness Virtual Series

April 22, 2022
Why Homelessness is a Countywide Issue

May 20, 2022 Serving the Chronically Homeless

June 3, 2022 at 10:00am

Moving into a Permanent Home

Register at smcendinghomelessness.org

# Why Homelessness is a Countywide Issue April 22, 2022

### Thank you!

#### **Davina Hurt**

Belmont Councilmember, President of Samaritan House Board

Sup. Don Horsley

**Board President** 

Mike Callagy
County Executive

#### **Bob Nisbet**

City Manager, Half Moon Bay

### **Rev. Penny Nixon**

Senior Minister of the Congregational Church of San Mateo, United Church of Christ

#### Ken Cole

County Human Services Agency Director

# Why Homelessness is a Countywide Issue April 22, 2022

### Thank you!

#### **Melissa Platte**

Executive Director, Mental Health Association of San Mateo County

#### Dr. Frank Trinh,

Supervising Physician, San Mateo County Health Department

#### Dr. Kapil Chopra

Street Psychiatrist & Behavioral Health Director for Health Care for Homeless Residents and Farmworkers, San Mateo County Health

#### **Nancy Magee**

Superintendent, San Mateo County Office of Education

#### Jessica Silverberg

Manager, San Mateo County Center on Homelessness

#### La Trice Taylor

Assoc. Director, Programs & Services at Samaritan House

#### Jerome Olimpiada

Coordinated Housing Entry System Manager, Samaritan House

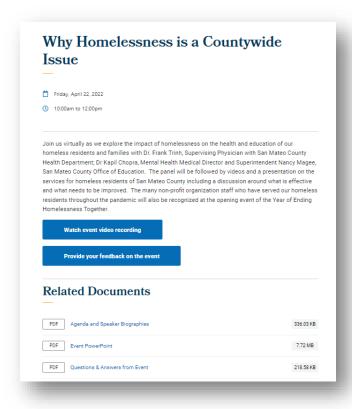
#### Isa Karabed

Senior Director of Regional Outreach Initiatives, LifeMoves

### Why Homelessness is a Countywide Issue

### smcendinghomelessness.org

April 22<sup>nd</sup> event recording, slides, and other materials



# Agenda

- County of San Mateo Homeless One Day Point in Time Count 2022
- Video: Stories of those experiencing homelessness
- Group activity
- Panel 1: Serving People Experiencing Chronic Homelessness: City Perspectives
- Group activity
- Panel 2: Interim Housing and Successful Partnerships

# Helpful Meeting Tips



This meeting is being recorded



Chat is open for comments; Q&A will be posted on the website following the event



Please mute your mic

Zoom recording and slides will be posted on the website

smcendinghomelessness.org



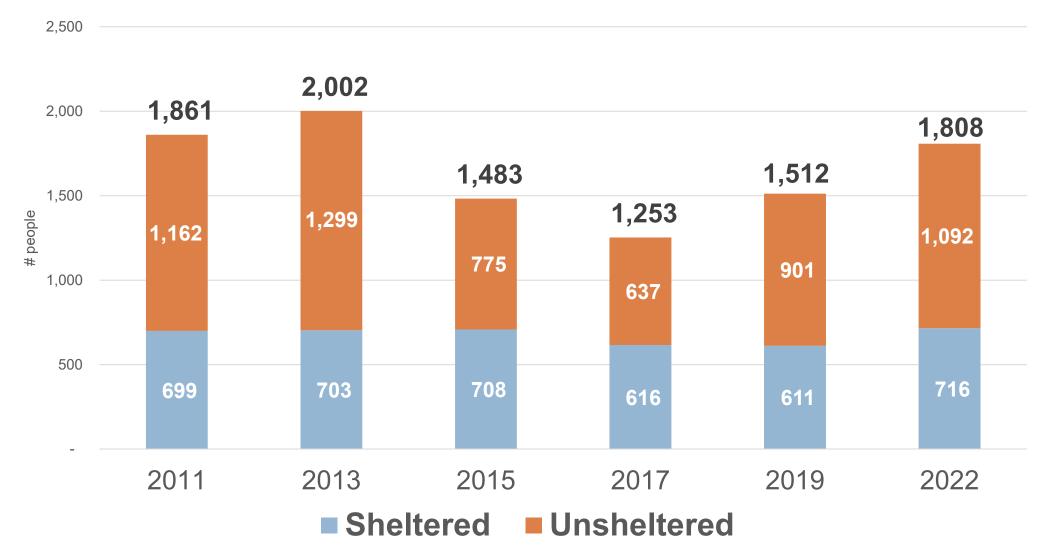


# San Mateo County 2022 One Day Homeless Count Data and Trends

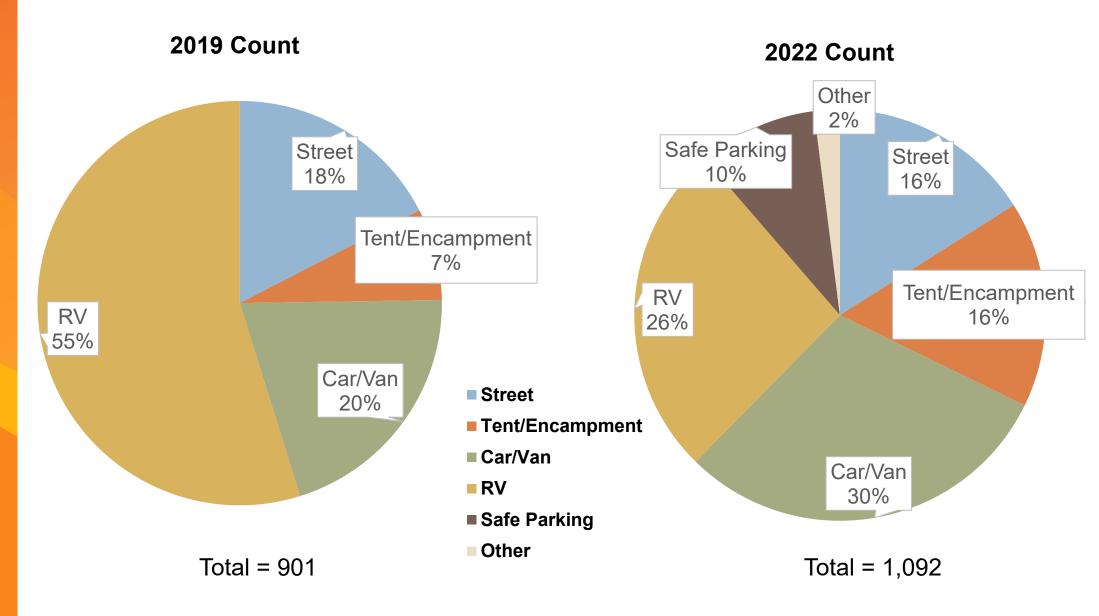


Working Together to End Homelessness May 20<sup>th</sup>, 2022

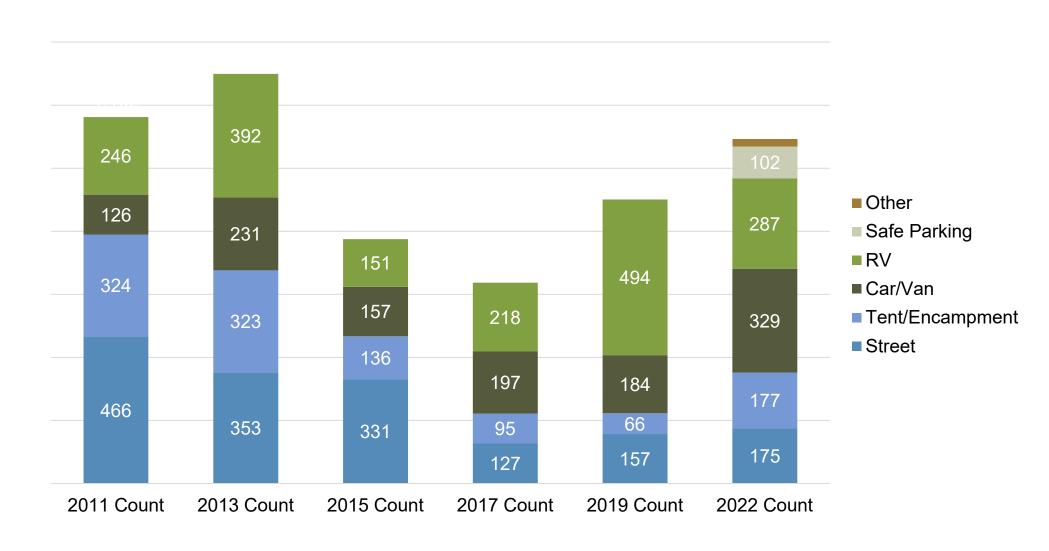
# One Day Homeless Count Data Over Time



## Types of Unsheltered Situations



# Data Trend: Types of Unsheltered Situations



## 2022 Unsheltered Count by City

City	2022 Count	City	2022 Count
Atherton	3	Pacifica	161
Belmont	13	Portola Valley	0
Brisbane	6	Redwood City	245
Burlingame	10	San Bruno	63
Colma	1	San Carlos	14
Daly City	49	San Francisco International Airport	14
East Palo Alto	169	San Mateo	60
Foster City	4	South San Francisco	42
Half Moon Bay	68	Unincorporated – Coastside	62
Hillsborough	0	Unincorporated - North	7
Menlo Park	56	Unincorporated – Central	0
Millbrae	9	Unincorporated - South	36

# Thank you!

The full report will be released in July 2022



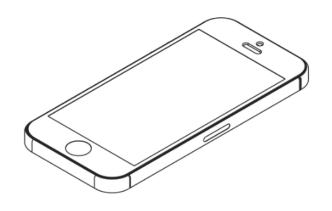


# What is your personal connection to the work of ending homelessness?

Open your phone browser

Go to www.menti.com

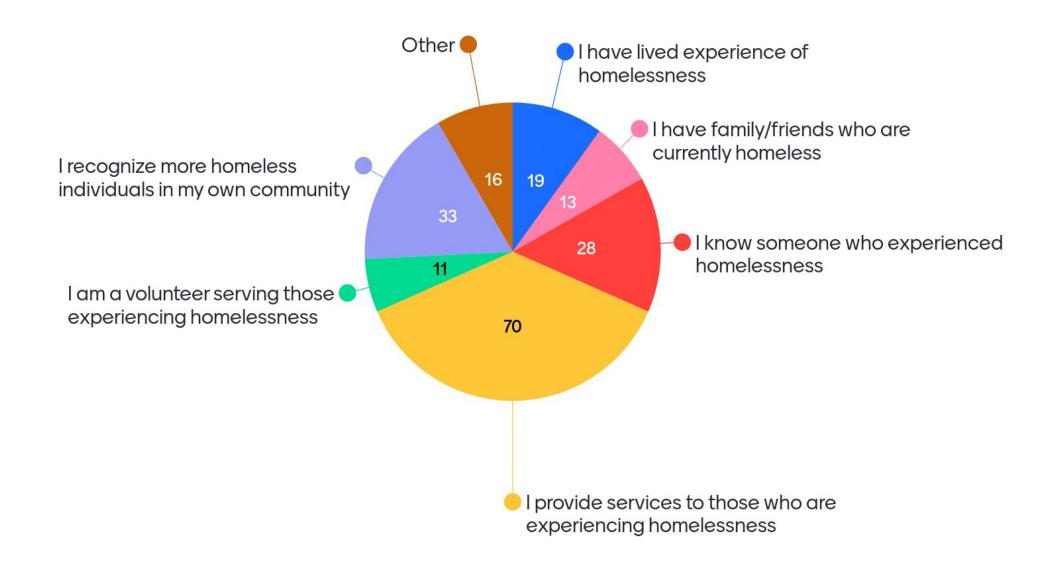
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www.menti.com



# What is your personal connection to the work of ending homelessness?





# LifeMoves

Breaking the Cycle of Homelessness

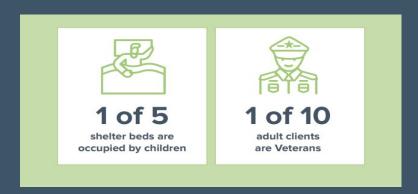
# Aubrey Merriman CEO LifeMoves



## LifeMoves

### Where We Serve LifeMoves operates 26 facilities across San Mateo and Santa Clara Counties. SITES SERVING INDIVIDUALS **Daly City** SITES SERVING FAMILIES San Mateo **Redwood City** Palo Alto Menlo Park Mountain View Half Moon Bay

### 7,231 PEOPLE SERVED



### 89% of Families

Returned to stable housing in 2021

### 69% of All Clients

Returned to stable housing in 2021

237,545

sheltered nights provided in 2021

1,218,771

Case Management hours provided in 202

# Serving People Experiencing Chronic Homelessness: City Perspectives

Aubrey Merriman, Moderator CEO, LifeMoves

### **Drew Corbett**

City Manager, City of San Mateo

### **Bob Nisbet**

City Manager, Half Moon Bay

### Anna Kelleher

Coast House Director, LifeMoves

### Melissa Stevenson Diaz

City Manager, City of Redwood City



# **Drew Corbett**City Manager

City Manager City of San Mateo





# Homeless Outreach in San Mateo

May 20, 2022

### **Evolution of the Homeless Outreach Team**

- Homeless issues initially concentrated in the Downtown
  - Officers assigned Downtown morphed from liaisons to the businesses to providing homeless outreach (~2006)
    - 1 daytime officer and 2 night shift officers
    - Another daytime officer added in 2015, and the team's efforts became fully integrated
    - Supported with County-funded outreach via Lifemoves
    - San Mateo adding an additional civilian in the Police Department
      - Focus on coordinating efforts of homeless population outreach



### Vendome

- City purchased Vendome for \$1.8M in 2007
- City contributed another \$2M to rehabilitate in 2008
- Re-opened in 2009 with 16 rooms of permanent supportive housing
- In 2013, property was transferred to InnVision Shelter Network (LifeMoves)
- Vendome has been extremely successful, but has not solved the issue
  - Continue to have individuals declining services
    - Largest barrier is mental health and/or addiction issues
    - Many individuals do not meet criteria to be compelled into treatment/services



### San Mateo's Approach to Outreach

- What is in the individual's best interests?
  - Do they have family support and/or treatment options in another area where we can facilitate transportation?
  - Can we get them back home?
  - What problems can we help them solve locally through service providers such as Samaritan House and LifeMoves?
- Not "squeezing the balloon"



### **Continued Challenges**

- Addiction and mental health issues that prevent individuals from taking available services
- Growing homeless population, including those migrating in from other areas
  - Robust services offered within the county can attract people from outside the county
- Addressing the impact it has on the community and on city resources





### **Bob Nisbet**

City Manager Half Moon Bay



### **Unmasking the Stigma of Homelessness**





### **The Coast House**



### **Coast House Acquisition**



- Purchased by County in December 2020 for \$8 million using State Homekey funds and other federal sources
- Memorandum of Understanding between County and City
- 11-member community advisory committee
- LifeMoves chosen as operator
- Operational within 6 months following acquisition

### **Coast House Tour with Jackie Speier**







### **Abundant Grace in Action**



# CARES Program Launch Crisis Assistance Response and Evaluation Services



# **Takeaways**

1) We must aspire to a vision beyond what seems possible: County's goal for functional zero homelessness

2) Housing First: Benefits of Non-Congregate Shelter

3) Local Non-Profits like Abundant Grace, LifeMoves, and El Centro de Libertad

4) Site shelters front and center; not "into the darkness"

# LifeMoves

# Anna Kelleher Coast House Director LifeMoves

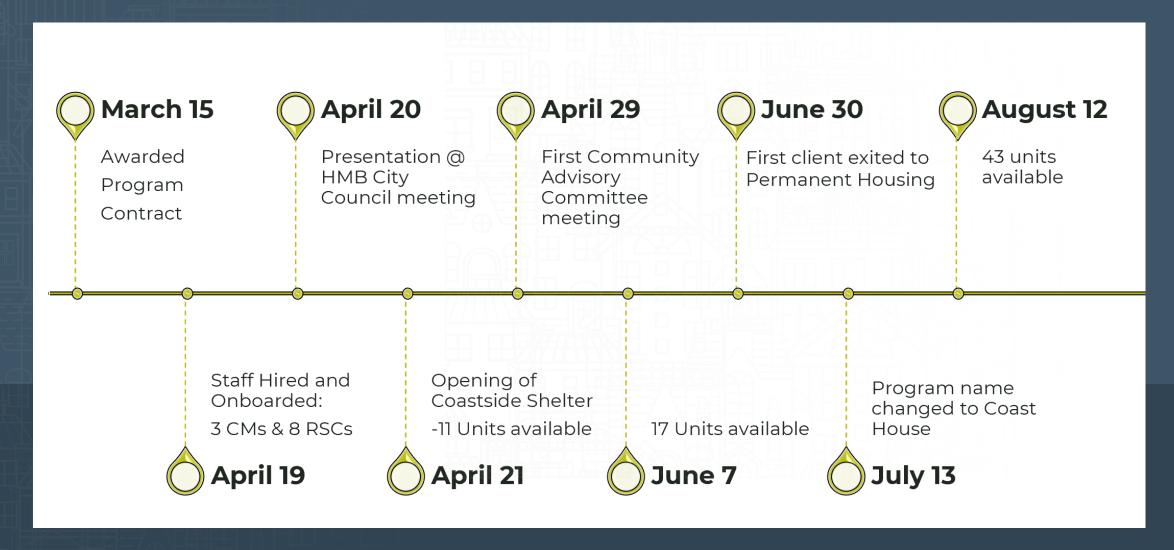




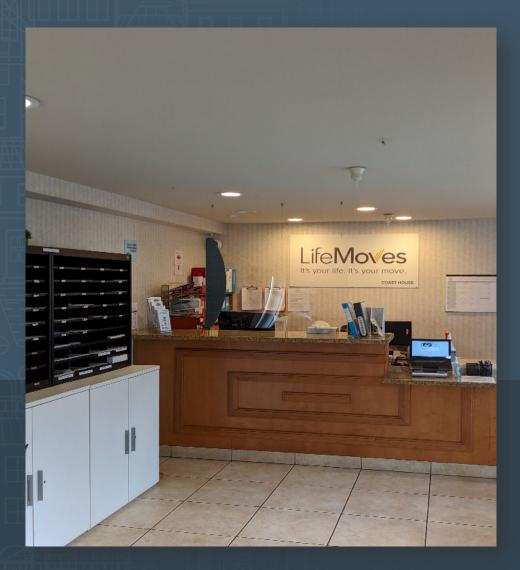
Coast House Half Moon Bay



### Coast House Timeline



## Program Overview



 Coast House Shelter is a Non-Congregate Site that has 51 Rooms

We offer wrap around services and intensive case management

 Serving Families, Singles and Couples



# Challenges Clients Face Coming Into Shelter

 Clients who have been homeless on the streets for 10 plus years find it harder to live in doors.  Clients residing in shelter can find it challenging to live with rules and structure once in shelter. • Since the Pandemic the elderly population have a harder time with lack of socialization.



### Outcome Metrics

116

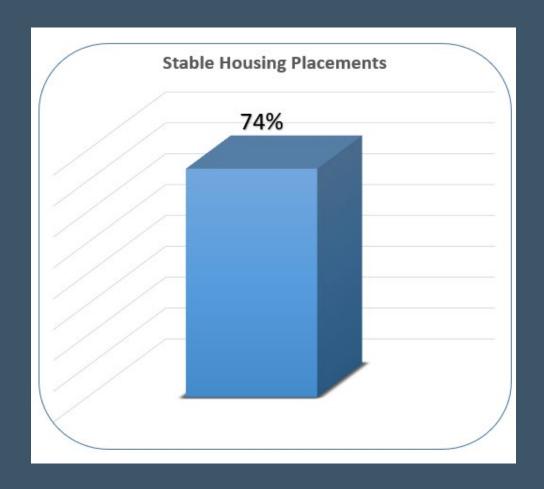
**Total Clients Served** 

53

**Current Clients** 

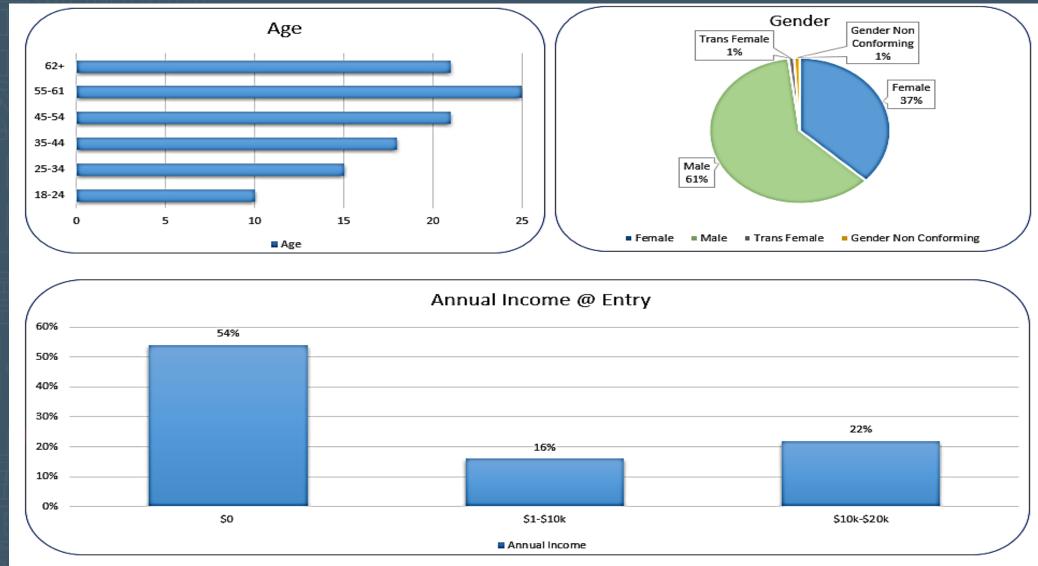
124

Medium Length of Stay (for exits)

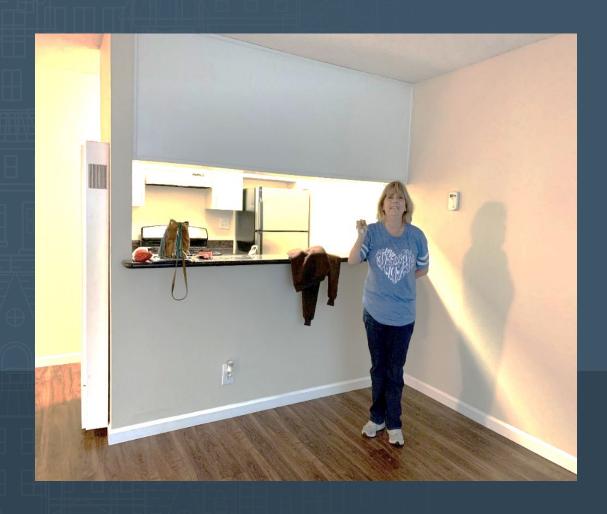




### Outcome Metrics - Continued



### Client Successes



- Alice lost her job in 2008 and had been homeless sleeping in her car for over 13 years
- Client was positive and motivated in her search for permanent housing
- The client was matched with an Emergency Housing Voucher in October 2021
- In December 2021 Alice moved into her beautiful one-bedroom apartment in Pacifica.





# THANK YOU





# Melissa Stevenson Diaz City Manager Redwood City

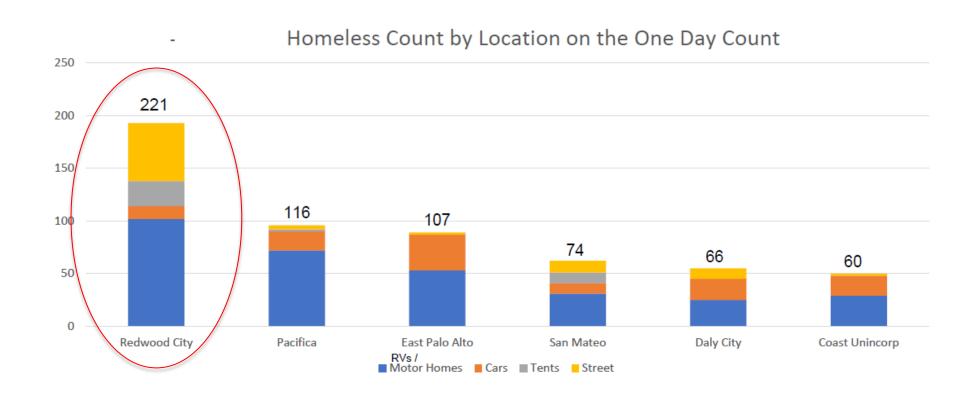




# Data on Homelessness: San Mateo County One Day Homeless Count



### 2019 Unsheltered Count by City



### Safe Parking Ad Hoc Committee





Mayor Hale



Vice Mayor Reddy



Cathy Recht



Alma Montalvo



Kate Heister

## **Community Engagement**





**Local Business Owners** 

### **Local RV Residents**

# **Short-term: Health and Safety**



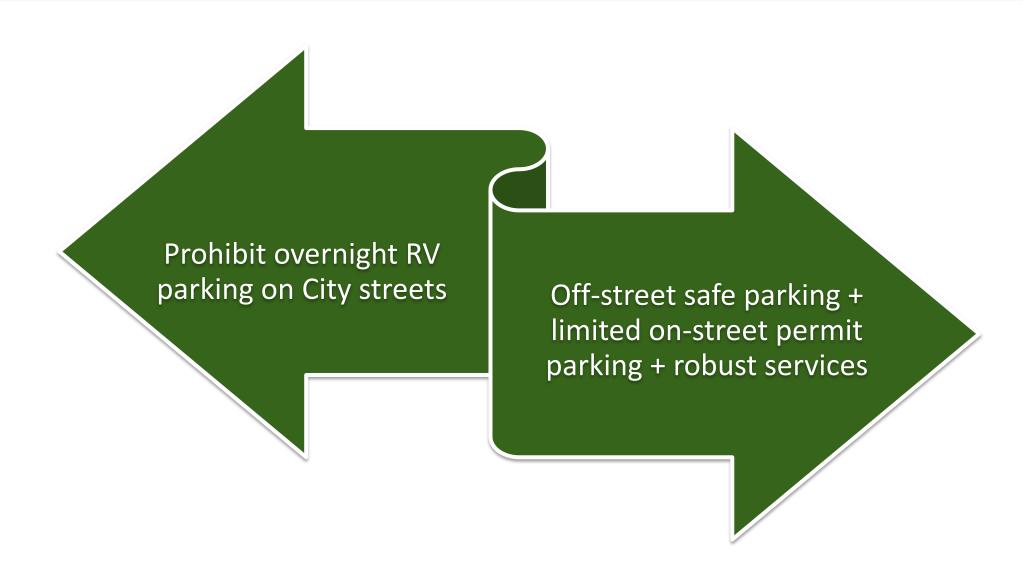
After



**Before** 

### **Long Term: Reduce RVs + Housing**





### **Program Launch: Before and After**





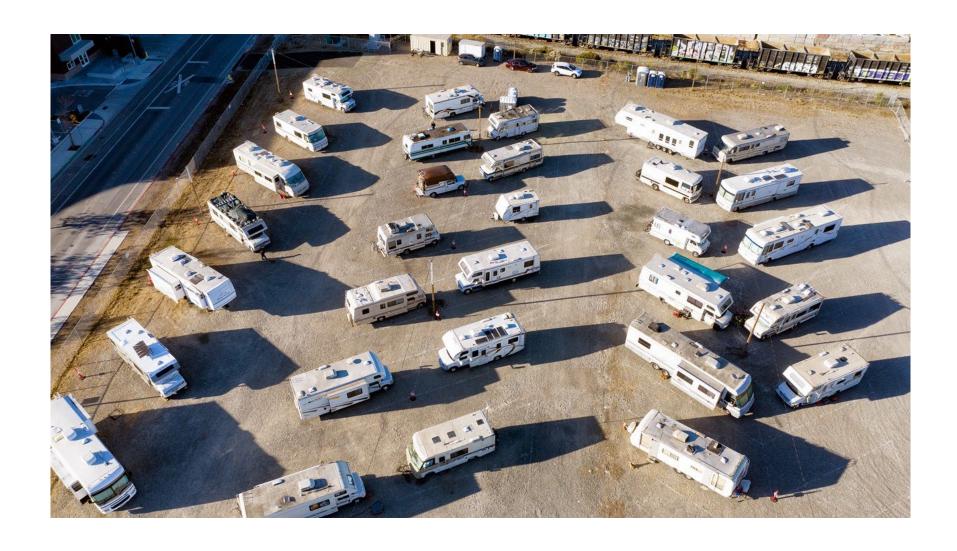
Oddstad Drive Before

Oddstad Drive After



# **Temporary RV Safe Parking Site**





### **Questions?**

Aubrey Merriman, Moderator CEO, LifeMoves

**Drew Corbett** 

City Manager, San Mateo

**Bob Nisbet** 

City Manager, Half Moon Bay

Anna Kelleher

Coast House Director, LifeMoves

Melissa Stevenson Diaz

City Manager, Redwood City



# Nevada Merriman Director of Policy, MidPen Housing Corporation



# Panel 2:

# Interim Housing and Successful Partnerships

#### **Nevada Merriman**

Director of Policy, MidPen Housing



# We Work Together, Not Alone



Life Moves



**Alicia Garcia** 

Chief Operating Officer

**Gagan Sandhu** 

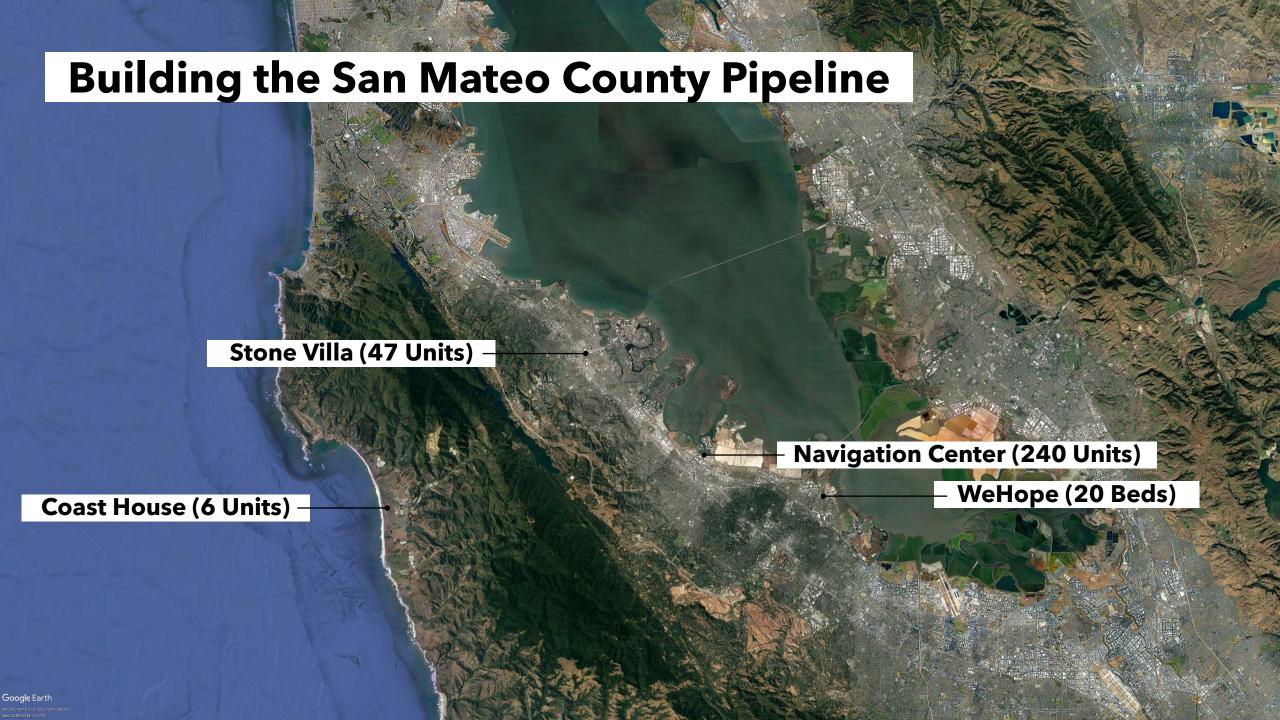
Haven Family House Director

**Michelle Mayes** 

Program Manager, Daybreak Program

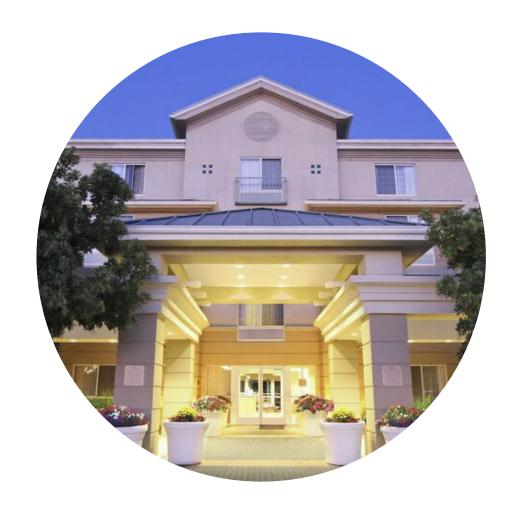






# MidPen's Role in This Space

Working in partnership with the County and others on the **Shores Landing Homekey** project













# **Shores Landing**

95 Homes (incl. 2 manager's units)

#### Who Lives Here?

Extremely low-income or at-risk seniors (62+)

### Referrals

- 56 Households coming from Project Roomkey
- 15 Medically fragile seniors (Duals eligible households)
- **19** Households in the Coordinated Entry System







# **Services Impact**

Project Roomkey gave service providers an opportunity to get to know clients and understand their needs. The access to transitional housing and supports means that Project Roomkey referrals often look more stable than our traditional CES referrals. It shows the important role that transitional housing can play in leading to long term success in staying housed.

### **Dominique Cohen**

Senior Director of Health and Supportive Housing Services



#### **Terner Center for Housing Innovation Report:**

https://ternercenter.berkeley.edu/wp-content/uploads/2022/03/Homekey-Lessons-Learned-Final-March-2022.pdf





# Interim Housing and Successful Partnerships

### Nevada Merriman, Moderator

Director of Policy, MidPen Housing Corporation

### Michelle Mayes

Program Manager, Daybreak Program, StarVista

### Gagan Sandhu

Haven Family House Director, LifeMoves

### Alicia Garcia, M.A.

Chief Operating Officer, WeHOPE



# Michelle Mayes Daybreak Program Manager StarVista





# **STARVISTA**

Helps children, youth, adults and families navigate life's challenges by empowering individuals, inspiring hope, and strengthening communities.



Youth Empowerment Services

StarVista's Youth Empowerment Services provide at-risk youth with safe shelter, crisis intervention, evidence-based mental health services, independent living skills, and aftercare services to ensure youth who exit the program remain housed, supported, and successful.

### STARVISTA'S DAYBREAK PROGRAM

StarVista's Daybreak program emerged in 1990 as the first program in the United States for homeless youth outside of a major urban area.

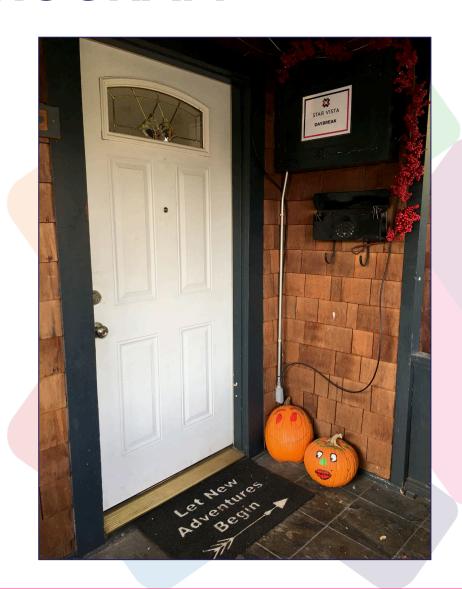
Since then, Daybreak has helped **generations of homeless youth** aged 16-21 successfully transition from homelessness into positive living environments, permanent housing, and self-sufficiency.

Services provided include safe & stable housing, comprehensive supportive services, independent living skills training, & aftercare.

### STARVISTA'S DAYBREAK PROGRAM

By providing youth with the support, skills and resources needed to live on their own, Daybreak helps youth break the cycle of homelessness long-term and build healthy, successful lives.

Daybreak supports youth through 2 main housing types: Transitional Housing & Rapid Re-Housing.



# DAYBREAK'S TRANSITIONAL HOUSING

Daybreak's Transitional Housing Services provide homeless youth with:

- Transitional housing via a 10-bed home in Redwood City
- Healthy meals and snacks
- Independent living skills training
- Mental health and case management services
- Educational and vocational support
- Linkages and referrals to community resources
- Aftercare

# ADDITIONALLY, DAYBREAK'S THERAPEUTIC SERVICES INCLUDE:

- Case management
- Individual Counseling
- Group Counseling
- Educational Groups
- Socialization Activities
- Permanency Planning



# DAYBREAK'S RAPID RE-HOUSING

Daybreak's Rapid Re-Housing (RRH) for Youth programming provides housing locations, financial assistance and case management to homeless youth aged 18-24 years.

The RRH program works to find youth appropriate housing options as quickly as possible. Youth also receive comprehensive supportive services to ensure they remain housed.

### DAYBREAK RAPID RE-HOUSING

Daybreak's Rapid Re-Housing services provide unhoused youth with:

- Housing search support
- Financial assistance for monthly rent
- Financial assistance for move-in costs
- Ongoing support to ensure rent is paid
- Ongoing case management to ensure self-sufficiency for the long-term

# Thank You!

# Helping All Ages and Stages Through Life's Challenges



#### <u>Daybreak</u>

Daybreak Office: 650-771-0782

Case Manager (Giselle Lateur): (650) 207-2987

www.star-vista.org/programs/daybreak

#### **StarVista**

610 Elm Street, Suite 212, San Carlos, CA 94070 Main Office: 650-591-9623

www.star-vista.org



# LifeMoves

# Gagan Sandhu Haven Family House Director LifeMoves





# Program Overview



- Family Shelter site in Menlo Park
- Veteran & Non-Veteran families
- Average of 50 children nightly
- On-site Child Development Center



# Program Model



- Moving Forward Program
  - General Requirements
  - Move IN
  - Move UP
  - Move On
- Success Contracts
- Trauma-Informed Care
- COVID & Case Management
  - Emotional & Physical Wellbeing > Housing



# Children's Programming



- Children's Case Management
- Workshops
  - Teen Financial Literacy
  - Digital Storytelling
  - Chromebooks
- Mental Health
- College
- Extracurricular Activities



# Program Metrics

Haven Family House	March 2022 (Current		FY 21-22 YTD		FY 20-		FY 19-		FY 18-		FY 17-	
(Households)	Month)	%	Outcomes	%	21	%	20	%	19	%	18	%
(Households)		,,,		70		70		70		,,,		,,,
Capacity (beds)	23		23		23		23		23		23	
Utilization Rate %	97%		93%		91%		89%		90%		96%	
No. Clients Served	22		36		37		56		64		71	
Total Current Clients	21		22		21		22		19		21	
TOTAL EXITS	1	100%	14	100%	16	100%	34	100%	45	100%	50	100%
Total Exits to OTHER	0	0%	0	0%	0	0%	0	0%	2	4%	0	0%
Total Exits to UNSTABLE Housing	0	0%	1	7%	1	6%	1	3%	5	11%	5	10%
Total Exits to STABLE Housing	1	100%	13	93%	15	94%	33	97%	38	84%	45	90%
Avg. Length of Stay	227		329		301		152		176		145	
Med. Length of Stay	227		254		243		129		176		144	
Households served	22		36		37		56		64		71	

-Continual Monitoring and Improvement-





# THANK YOU







# Alicia Garcia Chief Operating Officer WeHOPE





Alicia Garcia, M.A.
Chief Operating Officer



### Our Mission

The mission of WeHOPE is to help people become healthy, employed, and housed using innovative solutions.

# Our Strategy

- Partnering with the faith-based community to address critical needs in the community
  - Food insecurity
  - Safe parking
  - Parking Dignity on Wheels vehicles
  - Awareness, engagement, dialogue
  - Building houses on faith-based owned land

# Programs

- Shelter in East Palo Alto
- 100 bed non-congregate shelter in San Francisco
- RV Safe Parking Program in East Palo Alto
- Food Bank in East Palo Alto
- Dignity on Wheels
- Outreach Case Management
- HOPE Jobs Training

# Comprehensive Case Management

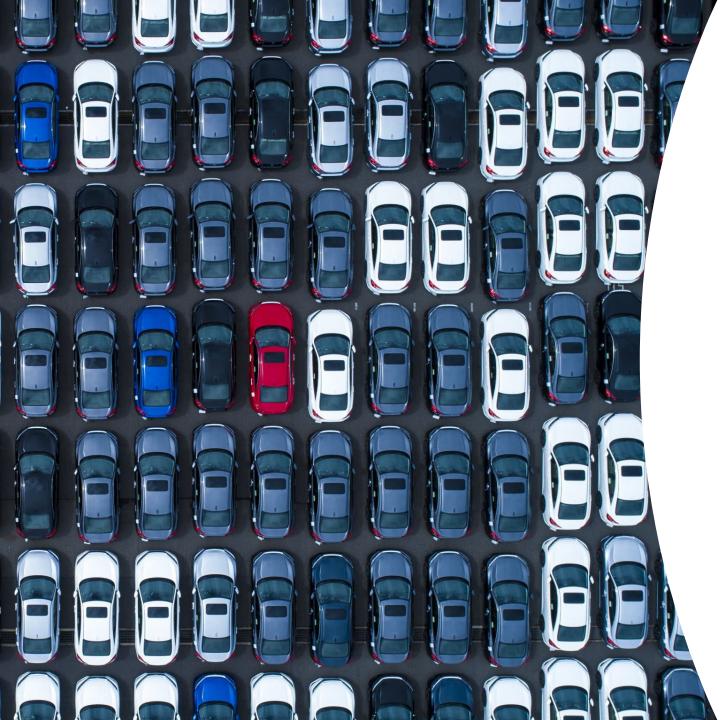
Identify the cause of homelessness

Create Housing Focused Case Plan

Address client's felt needs

Motivational Interviewing

Connecting client to services



# Safe Parking to Shelter/Housing

Benefits of safe parking

- Safety and security
- Client is in a specific location
- Meeting clients felt needs
- Opportunity to take services directly to client
- Build trust

# Partnership with United HOPE Builders

Building a housing manufacturing plant in East Palo Alto

Providing 100 jobs to unemployed and under employed residents

Will increase the housing stock for low-income Bay Area residents

# **Questions?**

### Nevada Merriman, Moderator

Director of Policy, MidPen Housing Corporation

# Michelle Mayes

Program Manager, Daybreak Program, StarVista

# Gagan Sandhu

Haven Family House Director, LifeMoves

### Alicia Garcia, M.A.

Chief Operating Officer, WeHOPE



# What's Next?

Mike Callagy
San Mateo County Executive



Join us for the final event in this series!

Moving into a Permanent Home June 3, 2022 10:00am

More info and registration smcendinghomelessness.org